# MONGOLIAN MINING CORPORATION

(Incorporated in the Cayman Islands with limited liability)

("Company")

# TERMS OF REFERENCE OF THE AUDIT COMMITTEE ADOPTED BY THE BOARD ON 31 DECEMBER 2018 AND EFFECTIVE FROM 1 JANUARY 2019

# 1 Membership

- (a) The Audit Committee ("Committee") shall be appointed by the board of directors of the Company ("Board") from amongst the non-executive directors of the Company and shall consist of not less than three members, a majority of whom should be independent non-executive directors ("INEDs"). At least one member must be an INED with appropriate professional qualifications or accounting or related financial management expertise as required under Rule 3.10(2) of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Listing Rules"). Where there are only three INEDs as members of the Board, all of them shall be appointed as members of the Committee. The constitution of the Committee shall comply with the requirements of the Listing Rules from time to time.
- (b) The chairman of the Committee shall be an INED.
- (c) A former partner of the Company's existing auditing firm should be prohibited from acting as a member of the Committee for a period of two years from the date of his ceasing:
  - (i) to be a partner of the firm; or
  - (ii) to have any financial interest in the firm, whichever is the later.

# 2 Attendance at Meetings

- (a) Unless otherwise stated herein, the meetings of the Committee are governed by the provisions contained in the Company's articles of association for regulating the meetings and proceedings of directors.
- (b) The quorum for a meeting of the Committee shall be two members of the Committee, both of whom must be INEDs.

- (c) Subject to paragraph 4 below, the Chief Financial Officer and the Head of Internal Audit ("IA") of the Company shall normally attend meetings of the Committee. A representative of the external auditor shall be invited to attend the Committee meetings where appropriate. Other staff who have specific responsibility for an area under review may also be invited to attend.
- (d) The company secretary shall be the secretary of the Committee. In the absence of the secretary of the Committee, the members of the Committee present at the meeting shall elect another person as the secretary.
- (e) Members of the Committee may participate in a meeting of the Committee by means of telephone conference or similar communications equipment by means of which all persons participating in the meeting can hear each other and participation in a meeting pursuant to this provision shall constitute presence in person at such meeting.

# **3** Frequency of Meetings

Meetings shall be held not less than two times a year. Any member of the Committee may convene a meeting if he considers that one is necessary, or the external auditor or any member of the Committee may request a meeting if they consider that one is necessary and upon the receipt of such request, the secretary of the Committee shall convene such a meeting as soon as reasonably practicable and having regard to the convenience of all members with priority given to the INEDs.

# 4 Private Meetings

The Committee may hold separate private meeting(s) with the internal auditor and/or the external auditor with no executive directors or senior management present whenever they think fit and appropriate. In the interest of clarity, the Committee will meet the external auditor at least twice a year.

#### **5** Committee's Resolutions

A resolution in writing signed by all the members of the Committee shall be as valid and effectual as if it had been passed at a meeting of the Committee and may consist of several documents in like form each signed by one or more of the members of the Committee. Such resolution may be signed and circulated by fax or other electronic communications. This provision is without prejudice to any requirement under the Listing Rules for a Board or Committee meeting to be held.

#### 6 Authorities

- (a) The Committee is authorised by the Board to investigate any activity within its terms of reference. It is authorised to seek any information it requires from any employee or executive director and such persons who are directed to co-operate with any request made by the Committee.
- (b) The Committee is authorised by the Board, and at the expense of the Company, to obtain external legal or other independent professional advice and to secure the attendance of independent professional advisers with the relevant experience and expertise if it considers this necessary.
- (c) The Head of IA of the Company shall report to the Committee in such form as is specified by the Committee.
- (d) Where the Board disagrees with the Committee's view on the selection, appointment, resignation or dismissal of the external auditor, the Company should include in the Corporate Governance Report in the Annual Report of the Company an explanation of the Committee's recommendation and the reasons why the Board has taken a different view.
- (e) The Committee is to be provided with sufficient resources to perform its duties.

# **7** General Responsibilities

- (a) The Committee is to serve as a focal point for communication between other directors, the external auditor and the internal auditor as regards their duties relating to accounting, financial and other reporting, risk management, internal control, external and internal audits and such other matters as the Board determines from time to time.
- (b) The Committee is to assist the Board in fulfilling its responsibilities by providing an independent review and supervision of financial reporting, by satisfying themselves as to the effectiveness of the risk management and internal control systems and internal audit function of the Company and its subsidiaries ("Group"), and as to the adequacy of the external and internal audits.
- (c) The Committee shall fulfill other responsibilities as required by the Listing Rules from time to time.

#### 8 Duties

The duties of the Committee shall be:

Relationship with the Company's external auditor

- (a) to be primarily responsible for making recommendation to the Board on the appointment, re-appointment and removal of the external auditor, and to approve the remuneration and terms of engagement of the external auditor, and any questions of resignation or dismissal of the external auditor;
- (b) to consider the plan for each year's audit submitted by the external auditor and discuss the same at a meeting if necessary;
- (c) to review and monitor the external auditor's independence and objectivity and the effectiveness of the audit process in accordance with the applicable standards. In this connection, the Committee shall:
  - (i) obtain from the external auditor, on an annual basis, information about policies and processes for maintaining independence and monitoring compliance with relevant requirements, including those for rotation of audit partners and staff;
  - (ii) consider all relationships between the Company and the external auditor and in particular, to conduct annual review of all non-audit services performed by the external auditor and the related fee levels, and to ensure that such services do not impair the independence of the external auditor;
  - (iii) meet with the external auditor, at least annually, in the absence of management, to discuss matters relating to its audit fees, any issues arising from the audit and any other matters the external auditor may wish to raise;
  - (iv) review policies on hiring employees of the Company or former employees of the external auditor, monitor the application of these policies and consider whether there has been or appears to be any impairment of the auditor's judgment or independence for the audit; and
  - (v) ensure that provision of non-audit services by an external auditor does not impair its independence or objectivity. When assessing the independence or objectivity of the external auditor in relation to non-audit services, the Committee shall consider:
    - (i) whether the skills and experience of the audit firm make it a suitable supplier of the non-audit services;
    - (ii) whether there are safeguards in place to ensure that there is no threat to the objectivity and independence of the audit because the external auditor provides non-audit services;
    - (iii) the nature of the non-audit services, the related fee levels and fee levels individually and in total relative to the audit firm; and

- (iv) criteria for compensation of the individuals performing the audit.
- (d) to discuss with the auditors the nature and scope of the audit and reporting obligations before the audit commences;
- (e) to develop and implement policy on engaging the external auditor to supply non-audit services. For this purpose, "external auditor" includes any entity that is under common control, ownership or management with the audit firm or any entity that a reasonable and informed third party knowing all relevant information would reasonably conclude to be part of the audit firm nationally or internationally. The Committee should report to the Board, identifying and making recommendations on any matters where action or improvement is needed.

# Review of financial information of the Company

- (a) to monitor integrity of the financial statements of the Company and the Company's annual report and accounts, and half-year report and, if prepared for publication, quarterly reports, and to review significant financial reporting judgments contained in them. In reviewing these reports before submission to the Board, the Committee should focus particularly on:
  - (i) any changes to accounting policies and practices;
  - (ii) major judgmental areas;
  - (iii) significant adjustments resulting from audit;
  - (iv) the going concern assumptions and any qualifications;
  - (v) compliance with accounting standards; and
  - (vi) compliance with requirements under the Listing Rules and legal requirements in relation to financial reporting.
- (b) in regard to (a) above:
  - (i) members of the Committee should liaise with the Board and senior management and the Committee must meet, at least twice a year, with the external auditor of the Company; and
  - (ii) the Committee should consider any significant or unusual items that are, or may need to be, reflected in the reports and accounts, it should give due consideration to any matters that have been raised by the staff of the Company responsible for the accounting and financial reporting function, compliance officer or auditors.

# Oversight of the Company's risk management and internal control systems

- (a) to oversee and monitor the risk management and internal control systems of the Company on an ongoing basis and review with the Company's external auditor and management periodically, and to ensure that a review of the scope, adequacy and effectiveness of the Company's corporate accounting and financial controls, risk management and internal control systems, and any related significant findings regarding risks or exposures and consider recommendations for improvement of such controls is conducted at least annually. The review should cover all material controls, including financial, operational and compliance controls. In conducting the review, the Committee should focus particularly on:
  - (i) the changes, since the last annual review, in the nature and extent of significant risks, and the ability of the Company to respond to changes in its business and external environment;
  - (ii) the scope and quality of management's ongoing monitoring of risks and of the internal control systems, and where applicable, the work of its internal audit function and other assurance providers;
  - (iii) the extent and frequency of communications of monitoring results to the Committee (or to the Board) which enables it to assess control of the Company and the effectiveness of risk management;
  - (iv) the significant control failings or weakness that have been identified during the period, and the extent to which they have resulted in unforeseen outcomes or contingencies that have had, could have had, or may in the future have, a material impact on the financial performance or condition of the Company; and
  - (v) the effectiveness of the Company's processes for financial reporting and Listing Rule compliance.
- (b) to discuss the risk management and internal control systems with management to ensure that management has performed its duty to have effective systems and the discussion shall include the adequacy of resources, staff qualifications and experience, training programmes and budget of the Company's accounting, internal audit and financial reporting functions;
- (c) to consider major investigation findings on risk management and internal control matters as delegated by the Board or on its own initiative and management's response to these findings;

- (d) to review the Company's internal audit function\*, to ensure co-ordination within the Group and between the Company's internal and external auditors, and to ensure that the internal audit function is adequately resourced and has appropriate standing within the Company, and to review and monitor its effectiveness;
- \* An internal audit function generally carries out the analysis and independent appraisal of the adequacy and effectiveness of the Company's risk management and internal control systems so as to add value and improve the Company's operations. Internal audit function helps the Company to accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes. The Company may outsource the internal audit function to external competent independent third parties.
- (e) to report to the Board any suspected frauds or irregularities, failures of the risk management and internal control systems or suspected infringements of laws, rules and regulations which come to its attention and are of sufficient importance to warrant the attention of the Board and to review the findings of internal investigations into any suspected frauds or irregularities or failures of risk management and internal control systems or infringements of laws, rules and regulations in relation to financial reporting;
- (f) to report to the shareholders that it has conducted the review of the effectiveness of the risk management and internal control systems and the effectiveness of the internal audit function during the year in the Corporate Governance Report and ensure other disclosure requirements in relation to how the Company has complied with the risk management and internal control systems code provisions as set out in the "Corporate Governance Code and Corporate Governance Report" of the Listing Rules are fulfilled.

## Oversight of the Company's financial reporting system

- (a) to review the Group's financial and accounting policies and practices;
- (b) to discuss any problems and reservations arising from the interim and final audits, and any matters the external auditor may wish to discuss (in the absence of management where necessary) and to assist in the resolution of any disagreements or difference between the external auditor and management;
- (c) to review the external auditor's management letter, any material queries raised by the auditor to management about accounting records, financial accounts or systems of control and management's response;
- (d) to ensure that the Board will provide a timely response to the issues raised in the external auditor's management letter;
- (e) to review arrangements employees of the Company can use, in confidence, to raise concerns about possible improprieties in financial reporting, risk management and internal controls or other matters and the Committee should ensure that proper arrangements are in place for fair and independent investigation of these matters and for appropriate follow-up action;

- (f) to act as the key representative body for overseeing the Company's relations with the external auditor;
- (g) to report to the Board on the matters set out in these terms of reference;
- (h) to establish a whistle-blowing policy and system for employees of the Company and those who deal with the Company (e.g. customers and suppliers) to raise concerns, in confidence, with the Committee about possible improprieties in any matter related to the Company;
- (i) to consider other topics, as defined by the Board; and
- (j) to ensure the chairman of the Committee, or in the absence of the chairman, another member of the Committee or failing this his duly appointed delegate, to be available to answer questions at the annual general meeting of the Company.

## 9 Reporting Procedures

- (a) The Committee shall report to the Board. At the next meeting of the Board following a meeting of the Committee, the Chairman of the Committee shall report the findings and recommendations of the Committee to the Board.
- (b) Full minutes of Committee meetings shall be kept by the secretary of the Committee. Draft and final versions of minutes of Committee meetings shall be sent to all members of the Committee for their comment and records respectively, in both cases within a reasonable time after the meeting.
- (c) Copies of the minutes of meetings of the Committee shall be provided to the Board at its meetings.

## 10 Availability and update of the terms of reference

These terms of reference shall be updated and revised as and when necessary in light of changes in circumstances and changes in regulatory requirements (e.g. the Listing Rules) in Hong Kong. These terms of reference shall be made available to the public by including the information on the respective websites of The Stock Exchange of Hong Kong Limited and the Company.

Note: If there is any inconsistency between the English and Chinese versions of this Terms of Reference, the English version shall prevail.